

**A G E N D A**

**JAMES CITY COUNTY BOARD OF SUPERVISORS**

**Budget Retreat**

**County Government Center Board Work Session Room**

**January 22, 2011**

**8:00 A.M.**

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**A. ROLL CALL**

**B. OVERVIEW OF ECONOMIC CONDITIONS**

1. Don Messmer, The Wessex Group
2. Dick Schreiber, President, Greater Williamsburg Chamber and Tourism Alliance

**C. VISION STATEMENT**

**D. FINANCIAL UPDATE**

**E. BUDGET ISSUES**

1. Employee Compensation
2. School Funding
3. Capital Improvements Program
4. Stormwater Capital Financing
5. Outside Agencies
6. Economic Development
7. Zoning Enforcement
8. Budget Guidance For FY 2012
9. Other

**F. ADJOURNMENT**

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**MEMORANDUM**

DATE: January 22, 2011

TO: The Board of Supervisors

FROM: John E. McDonald, Manager, Financial and Management Services

SUBJECT: Budget Retreat – Capital Projects

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The focus of previous capital budgets has been on several major projects:

- Police Building – under construction and funded.
- LEC Renovation for Fire Administration – funded, waiting on Police to move to new building.
- James City Service Authority (JCSA) Operations Building – funded and under construction.
- Hornsby Middle and Blayton Elementary Schools – opened in September.
- Berkeley Middle School HVAC and Field Improvements – funded, will be complete this summer.
- James Blair Conversion to Central Office Space – funded, will be completed this spring.
- D.J. Montague Elementary School Refurbishment – funded, work to begin this summer.

There are several smaller projects (Rawls Byrd Elementary School roof, James River Elementary School fire sprinkler system, Lafayette High School walls and roof, James City-Williamsburg Community Center HVAC improvements) that are already or soon will be done.

Four previously approved projects require additional decisions by the Board:

- D.J. Montague Elementary School Geo-Thermal HVAC – appropriated, Virginia Public School Authority financing is assumed. Work to begin this summer.
- Middle School Additions – 150 students at Hornsby and 100 at Berkeley – funded from residual bond proceeds from Hornsby/Blayton, planned to begin this summer.
- Jamestown High School Multi-use space – appropriated in FY 2010 using expected debt proceeds, working to fund without debt, work would begin this summer.
- Warhill Community Gymnasium – appropriated in FY 2010 as a debt-financed capital facility, design work has been completed, deferred indefinitely.

For FY 2012 - three significant capital maintenance projects were included in the FY 2012 capital budget, all assume partial debt financing:

Expand and Renovate Fire Station 4 (Olde Towne Road) - \$3,400,000

Fire Station 4 opened in 1980 and is a lightweight metal frame building on a concrete slab that has seen little new investment beyond a new kitchen in 1994. It has water leaks, HVAC system problems and maintenance issues. Space limitations also constrain the Fire Department's ability to accommodate both staff and apparatus. The proposal is to construct a new apparatus room, adjacent to the existing facility, and to convert the existing room into dormitories, dayrooms, offices, and other support facilities. These improvements would allow the station to accommodate more equipment, including the larger modern fire apparatus, and would allow storage. The four new dormitory rooms would better address the gender composition of the emergency response staff and would allow for space for staff training and exercise. It would improve operating efficiency, environmental impacts, aesthetics, system performance and safety, and would meet current IT standards for infrastructure and equipment.

Replace or Renovate Functional Elements of Mid-County Park - \$1,770,000

Replace the Kidsburg playground facility with a modern, safer, and less-maintenance intense playground structure, increasing the depth and changing the material for the groundcover under the equipment. The current Kidsburg structure is deteriorating. Replace the renovated old house with a new 2,000-square-foot office, restroom, meeting room, and storage facility. The current facility is inadequate and cannot remain open if it is unstaffed, making public access to a restroom a problem for most of the day. Replace fencing on ball fields and tennis courts, expand parking area. The project would not include screens or fencing to allow high school, the College of William and Mary intramural, American Legion, or adult teams to continue to use the baseball fields, as foul balls have hit vehicles on Monticello Road. Youth baseball would continue to play here but the proposal is to add field lights on the baseball fields at Jamestown and/or Warhill High School to use for the high school and adult baseball teams.

Replace HVAC and Renovate Building D at the Government Center – Relocate Offices from Building C and Demolish that Building - \$1,655,000

When School Administration relocates to Blair, this will be a vacant building. The proposal is to relocate County Building C occupants and the Office of Economic Development to this space. The proposal also includes demolishing Building C (which has structural problems and is the least energy efficient County building). At some point in the future a new building may be built in place of Building C, but that is not contemplated in the near term. The HVAC system in Building D will be replaced, and a community meeting room and/or new Board work session room will be included in the planning and will be designed to be accessed after hours.

Finally, FY 2012 Capital and Special Projects Budgets are being scrubbed – looking at options to include some funding for Stormwater projects, particularly those that help address the new Federal Environmental Protection Agency (EPA) and State requirements for water quality improvements in storm runoff entering the Chesapeake Bay.

The JCSA is also evaluating a significant Capital Budget item for FY 2012, using a portion of its reserves to invest \$3 million in a chloramine project, a change required in order to introduce water from Newport News into the JCSA system.

For the Capital Improvement Plan (CIP) projected for FY 2013-FY 2016, the hope is to continue to increase the ability to pay for needed capital maintenance projects by allocating portions of on-going operating revenue. The County's outstanding debt is expected to decline over each of the next five years, allowing some flexibility in the FY 2017-FY 2019 timeframe for decisions about additional community facilities, including new schools.

I would be happy to respond to any questions or comments.

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John E. McDonald

JEM/nb  
BudRCP\_mem

Attachment

## M E M O R A N D U M

DATE: January 22, 2011

TO: The Board of Supervisors

FROM: Robert C. Middaugh, County Administrator

SUBJECT: FY 12 Capital Budget for Stormwater

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The FY 12 Capital Improvement Project (CIP) Budget currently contains no funding for stormwater projects. Staff seeks guidance from the Board about your interest in reallocating resources for stormwater projects, and if so, identifying the Board's priorities.

Staff has developed a proposed FY 12 CIP request (see attached) that divided projects into three tiers, with the following six projects recommended as the highest priority:

- Clara Byrd Baker Elementary School BMP Repair. This project improves water quality by repairing a failed Best Management Practice (BMP). Estimated cost is \$150,000.
- Cooley Road. This project will protect property and improve water quality by stabilizing an eroding outfall with utility impacts. Estimated local cost is \$150,000 but only recommended if a matching grant can be secured from State Water Quality Improvement Fund (WQIF) funds.
- Warhill Trail Dam Upgrade. This project would remove an unnecessary dam that no longer meets dam safety regulations. FY 12 funding is the second phase, with the initial phase funded in FY 11. Since this dam is located within the Warhill Sports Complex, staff would propose to use remaining unobligated funds from the Parks and Recreation referendum. Estimated cost is \$250,000.
- York River Watershed Management Plan. Estimated cost is \$200,000.
- Neck-O-Land Road Flood Mitigation. This project will evaluate alternative to address tidal flood levels and known floodway problems in older residential areas along the Powhatan and Mill Creeks. The evaluation will be conducted in-house and therefore no funds need to be included in the CIP.
- Centerville Tributaries II. This project would install a BMP to control stormwater volume into an upper tributary of Yarmouth Creek and significantly improve water quality. Estimated cost is \$200,000.

These projects were prioritized due in part to the fact that they can be easily implemented. In addition, the Clara Byrd Baker and Warhill Trail Dam projects allow us to meet current State regulations related to our Municipal Separate Storm Sewer System (MS4) permit and dam safety respectively. It should also be noted that two of these projects, Cooley Road and Centerville Tributaries II, would give the County "credit" for improving water quality under future State and Federal Chesapeake Bay requirements. They would count against any required nutrient "maximum load" required by these programs.

The proposed CIP request has been reviewed by the Policy Committee of the Planning Commission, and they ranked Water Quality projects as the highest priority.

FY 12 Capital Budget for Stormwater

January 22, 2011

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Also attached is a listing of projects funded for FY 11 and the status of those projects. As of January, \$665,000 remains unencumbered to complete the approved spending plan for FY 11. The FY 11 projects include an item called flood proofing partnership, which is unfunded. This is a program which makes available homeowner grants for simple ways (like raising heat pumps off the ground or attempting to channel water away from garages or foundations) to mitigate flood damage. Staff proposes to include some funds to gather data for such a program along Neck-O-Land Road in FY 12 Special Projects budget.

It should be noted that the Stormwater Program Advisory Committee approved FY 11 plan and proposed FY 12 plan.

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Robert C. Middaugh

RCM/gb

FY12StormWtrBud\_mem

Attachments

Type of Project	Project Name	Description	Estimated Cost	WS	Stormwater Division Priority Tier	Project Status as of 11/15/10	SPAC Criteria Score	Phase
BERKELEY DISTRICT								
BMP Repair	Clara Byrd Baker ES BMP Repair	Project will improve water quality by repairing a failed BMP at the Clara Byrd Baker ES.	\$150,000	PC	1st	Ready for design	130	Design & Construction
Berkeley Subtotal			\$150,000					
JAMESTOWN DISTRICT								
CS-SR	East Branch Mill Cr Restoration Sites	Project will protect citizens and improve water quality by restoring degraded stream channels and stabilizing exposed sanitary sewer lines east of Jamestown Road resulting from uncontrolled stormwater. Project located among many single-family residences.	\$75,000	MC	2nd	Identified in Mill Cr WSMP	140	Design, Permitting, Access
Drainage Improvement	Brookhaven	Project will protect property by upgrading and repairing the outdated, aging drainage system. Project may include water quality enhancements if suitable opportunities exist.	\$50,000	MC	2nd	Feasibility Study Complete	100	Design, Permitting, Access
Drainage Improvement	Brookhaven	Project will protect property by upgrading and repairing the outdated, aging drainage system. Project may include water quality enhancements if suitable opportunities exist.	\$300,000	MC	3rd	Feasibility Study Complete	100	Construction
Flood Mitigation	Neck O Land Rd Flood Mitigation	Project will protect citizens and property by evaluating alternatives to address tidal flood levels and known floodway problems in older residential area along the Powhatan and Mill Creeks. Will provide data needed to implement a flood proofing partnership. Will try to accomplish in-house.	\$0	PC	1st	needs feasibility Study	120	Feasibility Study & Design
CS-SR	Cooley Rd	Project will protect property and improve water quality by stabilizing an eroding outfall with utility impacts.	\$150,000	MC	1st	ready for design	90	Design through Construction
Jamestown Subtotal			\$575,000					

Type of Project	Project Name	Description	Estimated Cost	WS	Stormwater Division Priority Tier	Project Status as of 11/15/10	SPAC Criteria Score	Phase
<b>POWHATAN DISTRICT</b>								
CS-SR	Essex Ct Stream Restoration	Project will improve water quality by restoring the headwater stream between Scotts Pond Drive and Essex Court	\$150,000	PC	3rd	In Design	150	Construction
Drainage Improvement	Forest Glen Drainage Improvements	Project will protect citizens and property and improve water quality by repairing and upgrading the aging system and installing stormwater management measures.	\$150,000	PC	2nd	Ready for design	110	Design through Construction
CS-SR	Windsor Forest Stream Restoration	Project will protect citizens and improve water quality by restoring 1400 LF of degraded channels and stabilizing exposed sanitary sewer	\$75,000	PC	3rd	Ready for design	170	Design, Permitting, Access
Flood Mitigation	Warhill Trail Dam Upgrade	Project will protect citizens and property by removing an unnecessary dam that no longer meets state dam safety regulations. Phase 2 will armor the roadway embankment to withstand 100-yr storm flow within the 100yr floodzone.	\$250,000	PC	1st	In Design	150	Construction
Powhatan Subtotal			\$625,000					
<b>ROBERTS DISTRICT</b>								
Drainage Improvement	James Terrace Drainage System Improvements	Project will protect citizens and property and improve water quality by repairing and upgrading the aging system and installing stormwater management measures. Will also address drainage problems in the Gibson Mobile Home Park. Instances of undercutting and unsafe drainage channels.	\$100,000	CC	2nd	Awaiting results of Feasibility Study	130	Design, Permitting, Access
Roberts Subtotal			\$100,000					
<b>STONEHOUSE DISTRICT</b>								
New BMP/Retrofit	Centerville Tributaries II	Project will protect property and restore water quality by installing a new BMP to control volume. The upper reaches of Subwatershed 105 are experiencing headcutting and erosion (Several thousand feet of channel is affected).	\$200,000	YC	3rd	In Design	140	Construction
WSMP	York River Watershed Management Plan	York River Watershed Management Plan - Project will protect citizens and property and improve water quality by completing management plans for the York Watershed.	\$200,000	YR	1st	Awaiting Proposal	180	Study
Stonehouse Subtotal			\$400,000					
<b>FY 12 Total</b>			<b>\$1,850,000</b>					
<b>FY12 1st Priority</b>			<b>\$750,000</b>					
<b>FY12 2nd Priority</b>			<b>\$375,000</b>					
<b>FY12 3rd Priority</b>			<b>\$725,000</b>					

Type of Project	Project Name	Description	Estimated Cost	WS	Project Status as of 1/07/11	SPAC Criteria Score
<b>BERKELEY DISTRICT</b>						
Flood Mitigation	Flood proofing Partnership	PROJECT DELAYED DUE TO FUNDING This project will provide grants of up to \$5000 to individual property owners for approved flood proofing activities. Eligible properties include those within floodplains mapped by either FEMA or through County-funded hydraulic studies. Goal is to retrofit at least 10 properties. Per FMS this is NOT CIP appropriate, will include \$50,000 in FY13 Operating Request	\$0	PC	On hold for appropriate funding source	NS
New BMP/Retrofit	Ironbound Sq Regional BMP	Project will improve water quality by constructing a regional BMP to serve existing development, proposed development and widened roadway. Estimated cost is to cover remaining construction items (planting plan, etc) and contingency	\$150,000	PC	Under construction	NS
SR	Powhatan Plantation Repairs	Project will improve water quality by repairing an existing stream restoration project	\$30,000	PC	In design	NS
CS-SR	Whistle Walk Channel Stabilization	Project will protect citizens, property, and utility connections and improve water quality by restoring and stabilizing 350 LF of stream channel. Have verbal permission from affected property owners. Have already encumbered design and permitting.	\$150,000	MC	In design, expect IFB 4/11, neighborhood meeting scheduled for 1/20/11	160
<b>Berkeley Subtotal</b>			<b>\$330,000</b>			
<b>JAMESTOWN DISTRICT</b>						
Drainage Improvement	Fernbrook Repairs	Project will protect property and citizens by repairing a failing stormwater system, includes multiple sink hole repairs between lots or along lot lines. Cost to repair 2 most critical failures. Will need agreement from HOA for reimbursement. Costs could be lower with developer construction contribution	\$150,000	JR	Unencumbered, Ready to Bid	110
<b>Jamestown Subtotal</b>			<b>\$150,000</b>			
<b>POWHATAN DISTRICT</b>						
DI & BMP	112 Allyson Dr	Phase 1 of a multiphase project will purchase and demolish a residential property subject to localized flooding. The next phase will install a new BMP to treat un-managed stormwater in the Old Stage Rod Development	\$50,000	PC	purchase negotiations complete	90
Flood Mitigation	Warhill Tr Dam Upgrade	Project will protect citizens and property by removing an unnecessary dam that no longer meets state dam safety regulations. Design evaluations of existing spillway show imminent failure. Phase 1 will slipline principal spillway and install new stream-flow culverts to decommission the dam.	\$250,000	PC	In design, expect IFB 4/11	150
<b>Powhatan Subtotal</b>			<b>\$300,000</b>			
<b>ROBERTS DISTRICT</b>						
Drainage Improvement	James Terrace Drainage System Improvements	Project will protect citizens and property and improve water quality by repairing and upgrading the aging system and installing stormwater management measures. Will also address drainage problems in the Gibson Mobile Home Park	\$10,000	CC	Unencumbered, Change order for feasibility study	130
Drainage Improvement	Adams RD (Gibson MHP) Outfall Repair	Project will protect property and citizens Repair and upgrade to failed, non-functioning outfall. Some roadway impacts and localized, long term standing water in park	\$125,000	CC	Construction unencumbered, currently in design	100
<b>Roberts Subtotal</b>			<b>\$135,000</b>			

Type of Project	Project Name	Description	Estimated Cost	WS	Project Status as of 1/07/11	SPAC Criteria Score
<b>STONEHOUSE DISTRICT</b>						
CS-SR	Centerville Tributaries I Phase 1	PROJECT DELAYED DUE TO FUNDING AND EASEMENT ACQUISITION Channel Stabilization: Upper reaches of Subwatershed 105. Experiencing headcutting and erosion (Several thousand feet of channel is affected). Project will restore, stabilize and enhance multiple reaches. Currently securing ROW.	\$0	YC	Awaiting design proposal	140
New BMP/Retrofit	Centerville Tributaries II	Project will protect property and restore water quality by installing a new BMP to control volume. The upper reaches of Subwatershed 105 are experiencing headcutting and erosion (Several thousand feet of channel is affected). Project will restore, stabilize and enhance multiple reaches. Currently securing ROW	\$30,000	YC	in Design	140
BMP Repair	Mirror Lakes Orphan	Project will improve water quality by repairing an existingCounty BMP	\$100,000	WC	in design	130
BMP Repair	Stonehouse ES	Project will improve water quality by repairing an existingCounty BMP	\$130,000	WC	in design	150
BMP Repair	Toano MS	Project will improve water quality by repairing an existingCounty BMP	\$50,000	YC	awaiting signed contract	150
WSMP	Ware Cr WSMP	Project will protect citizens and property and restore water quality by developing a watershed management plan for Ware Cr - will provide feasibility data on potential capital projects	\$150,000	WC	Unencumbered, Awaiting design proposal	180
CS	Woodland Farms Phase 2	Project will proect property and restore water quality by repairing a former channel stabilization project to address unstabel offsite drainage	\$50,000	WC	in design	NS
New BMP/Retrofit	Yarmouth Tributaries I & II	PROJECT DELAYED DUE TO FUNDING AND EASEMENT ACQUISITION 2 BMP retrofits to protect channel stabilization for two reaches on the south side of Kristiansand neighborhood experiencing stream bank erosion and headcutting.	\$0	YC	Awaiting design proposal	100
<b>Stonehouse Subtotal</b>			<b>\$510,000</b>			
<b>Revised (as of 11/2010) FY 11 Total</b>			<b>\$1,425,000</b>			

NOTE: Available funds as of 1/7/2011 = \$1,504,408.03

**MEMORANDUM**

DATE: January 22, 2011  
TO: The Board of Supervisors  
FROM: Robert C. Middaugh, County Administrator  
SUBJECT: Outside Agencies

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Please find attached the FY 11-12 budget for outside agencies.

Staff seeks guidance from the Board about any changes it may want to make to the FY 12 budget for outside agencies.

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Robert C. Middaugh

RCM/nb  
OutsideAg\_mem

Attachment

**DESCRIPTION OF SERVICES**

This budget provides for the County's contribution to a number of non-County agencies. Some of these agencies provide services that the County itself would have to assume if the agency were not in place, while others are either mandated by the State or are regional activities.

**BUDGET SUMMARY**

	FY 10 Adopted	FY 11 Adopted	FY 12 Plan
<b><u>From Room Tax Proceeds:</u></b>			
Williamsburg Area Chamber - \$2 tax	\$ 700,000	\$ 675,000	\$ 675,000
Williamsburg Area Chamber and Tourism Alliance	975,000	875,000	875,000
Historic Triangle Regional Collaborative	7,000	7,000	7,000
Jamestown-Yorktown Foundation	150,000	100,000	100,000
Historic Jamestowne	100,000	75,000	75,000
Regional Air Service Enhancement Fund	13,000	13,000	13,000
Virginia Arts Festival	15,000	10,000	10,000
	<u>\$ 1,960,000</u>	<u>\$ 1,755,000</u>	<u>\$ 1,755,000</u>
<b><u>Community Services Agencies:</u></b>			
Community Action Agency (CAA)	\$ 102,720	\$ 62,720	\$ 62,720
Historic Triangle Substance Abuse Coalition	4,000	0	0
AVALON Task Force for Battered Women	49,500	49,500	49,500
Housing Partnership, Inc.	60,000	60,000	60,000
Historic Triangle Senior Center	54,450	34,450	34,450
Child Development Resources (CDR)	8,896	6,500	6,500
Hospice of Williamsburg	9,828	9,000	9,000
United Way of Greater Williamsburg	19,000	19,000	19,000
Court-Appointed Special Advocates (CASA)	17,100	17,100	17,100
Big Brothers/Big Sisters	13,957	6,979	6,979
Peninsula Agency on Aging	8,511	8,511	8,511
Peninsula Center – Independent Living	4,500	4,500	4,500
Williamsburg AIDS Network	6,300	3,000	3,000
Williamsburg Meals on Wheels	7,350	7,350	7,350
Historic Triangle Community Services Center	15,000	15,000	15,000
Rita Welsh Adult Skills Program	3,600	3,600	3,600
Bacon Street - Legacy	25,000	0	0
Williamsburg Faith in Action	17,500	17,500	17,500
	<u>\$ 427,212</u>	<u>\$ 324,710</u>	<u>\$ 324,710</u>
<b><u>Business and Regional Associations:</u></b>			
Hampton Roads Military & Fed Facilities Alliance	\$ 29,818	\$ 27,672	\$ 27,672
Peninsula Council for Workforce Development	28,306	28,306	28,306
Crossroads Group	5,000	3,000	3,000
Hampton Roads Partnership (HRP)	10,120	5,120	5,120
Virginia High Speed Rail Development	2,500	500	500
Peninsula Chamber of Commerce	1,000	1,000	1,000
Commission on Homelessness	13,959	13,961	13,961
	<u>\$ 90,703</u>	<u>\$ 79,559</u>	<u>\$ 79,559</u>

**BUDGET SUMMARY, Continued**

	FY 10 Adopted	FY 11 Adopted	FY 12 Plan
<b><u>Educational/Environmental:</u></b>			
Thomas Nelson Community College	\$ 97,368	\$ 97,368	\$ 97,368
Hampton Roads Planning District Commission	100,694	98,606	98,606
Williamsburg Arts Commission	60,390	55,000	55,000
Colonial Soil & Water Conservation District	8,820	8,820	8,820
Jamestown 4-H Center	4,500	3,000	3,000
Williamsburg Land Conservancy	5,000	500	500
	<u>\$ 276,772</u>	<u>\$ 263,294</u>	<u>\$ 263,294</u>
<b><u>Public Safety:</u></b>			
JCC Volunteer Rescue Squad	\$ 74,380	\$ 50,000	\$ 50,000
James City - Bruton Volunteer Fire Department	92,750	92,750	92,750
Peninsula Emergency Medical Council	4,810	4,810	4,810
State Forestry Service	4,855	4,855	4,855
High School After Prom Events	1,500	900	900
Med Flight Program	300	100	100
	<u>\$ 178,595</u>	<u>\$ 153,415</u>	<u>\$ 153,415</u>
Total	<u>\$ 2,933,282</u>	<u>\$ 2,575,978</u>	<u>\$ 2,575,978</u>

**BUDGET COMMENTS**

Outside Agencies were reviewed critically to determine a proposed funding level. There are no new agencies recommended for funding and all current agencies are proposed for level funding, reduced funding or elimination.

**Room tax proceeds** include 60 percent of the expected room tax receipts, specifically allocated to tourism. A reduction of room tax revenues is reflected in the decreased allocations for tourism programs.

Within **Community Services Agencies**, proposed funding was based on the following criteria: 1) Is the service considered essential to the well being of citizens who would not otherwise have access to the services?; 2) If not provided, would the service fall back to local government to provide?; 3) Is the nonprofit taking full advantage of all funding sources available; and 4) Does the service relate to the James City County Comprehensive Plan?

Funding was eliminated for CAA’s Housing Program and Big Brothers/Big Sisters School Based Mentoring Program, and funding was reduced for the Historic Triangle Senior Center’s Activities Program. The Historic Triangle Substance Abuse Coalition and Bacon Street – Legacy did not submit a request for funding this year. CDR and the Williamsburg AIDS Network lowered their funding requests for FY11.

Within **Business and Regional Associations**, the Hampton Roads Military & Federal Facilities Alliance reduced its funding request for FY11. Within **Educational/Environmental**, the Hampton Roads Planning District Commission lowered its funding request for FY11. All other agencies received level funding or reduced funding.

### Allocations Review FY 2011 Approvals

Agency	Approved FY 2010	Requested FY 2011	Recommended Amount	Approved FY 2011
<b>Avalon: A Center for Battered Women</b>	\$ 49,500	55,000	\$ 49,500	49,500
<b>Big Brothers/Big Sisters</b>	13,957	13,957	13,957	6,979
Community Based Mentoring	6,979	6,979	6,979	
School Based Mentoring	6,978	6,978	6,978	
<b>Child Development Resources</b>	59,966	57,570	57,570	57,570
Central Point of Entry	8,896	6,500	6,500	6,500
Comprehensive Health Investment Project	51,070	51,070	51,070	51,070
<b>Colonial Court Appointed Special Advocates</b>	17,100	19,000	17,100	17,100
<b>Historic Triangle Senior Center</b>	54,450	54,450	44,450	34,450
RIDES	13,500	13,500	13,500	13,500
Senior Center Activities	40,950	40,950	20,950	20,950
Reserve - Challenge Grant - Grove Outreach	-	-	10,000	-
<b>Hospice House of Williamsburg</b>	9,828	9,000	-	9,000
<b>Housing Partnerships Inc</b>	60,000	60,000	60,000	60,000
<b>Peninsula Agency on Aging</b>	8,511	8,511	8,511	8,511
<b>Peninsula Center for Independent Living</b>	4,500	4,500	4,500	4,500
<b>Rita Welsh Adult Skills Program</b>	3,600	3,600	3,600	3,600
<b>United Way of Greater Williamsburg</b>	19,000	19,000	19,000	19,000
<b>Williamsburg AIDS Network</b>	6,300	3,000	3,000	3,000
<b>Williamsburg Area Meals on Wheels</b>	7,350	7,350	7,350	7,350
<b>Williamsburg Faith in Action</b>	17,500	17,500	17,500	17,500
<b>Wmsbg/JCC Community Action Agency</b>	102,720	102,720	62,720	62,720
General Funds	45,824	45,824	45,824	45,824
Housing Program	40,000	40,000	-	-
Neighborhood Basketball League	16,896	16,896	16,896	16,896
<b>Total Agencies Previously Funded</b>	\$ 434,282	\$ 435,158	\$ 368,758	\$ 360,780
<b><u>New Funding Requests</u></b>				
<b>American Red Cross Disaster Services</b>	-	2,500	-	-
Blood Services	-	500	-	-
Disaster Services/Community Disaster Education	-	750	-	-
Services to Armed Forces/International Services	-	750	-	-
Health and Safety Services	-	500	-	-
<b>TOTAL NEW FUNDING REQUESTS</b>	\$ -	\$ 2,500	\$ -	\$ -
<b>Total All Requests</b>	\$ 434,282	\$ 437,658	\$ 368,758	\$ 360,780

## **AVALON - EMERGENCY SHELTER**

Avalon employs a team approach to serve the women and children in its Emergency Shelter and Transitional Apartments. This method assures victims that they will be accompanied on their path to empowerment every step of the way. In addition, residents know that Avalon personnel are available to serve them 24-hours a day, 7 days a week should a need arise. Therefore, these programs are heavily staffed—from the executive level to direct support staff. Abused women and their children are provided emergency shelter and supportive services on a temporary basis until they are able to live safely in the community. Additionally, Avalon will accept homeless women and children if space is available.

*Social Services works closely with Avalon as they are the only such resource in our area. Without these services more costly sheltering and even foster care placements in some instances may be necessary.*

## **BIG BROTHERS/BIG SISTERS**

### **School Based Mentoring Program**

School-Based Mentoring is not a classroom program, and it's not tutoring. School-Based Mentoring is one-to-one mentoring that takes place in the schools. Of course, some students do talk with their mentors about class, or do homework, or read together, but it's really all about friendship and guidance. The mentor spends one hour each week with the students in the schools.

### **Community Based Program**

Community-based Mentoring is the traditional Big Brothers Big Sisters relationship. It's all about one-on-one time spent with the volunteer and the young person doing things they enjoy — a few hours a couple times a month filled with shared interests and activities like: shooting hoops, playing a board game, sharing a pizza, taking a walk in the park, or just hanging out and talking.

## **CHILD DEVELOPMENT RESOURCES**

### **Comprehensive Health Investment Project**

**The Medical Home:** Access to primary health care services is a main component of the CHIP program. Each family is connected to a medical or dental home that provides the family with access to health care twenty-four hours a day, seven days a week. **Health Supervision:** Services to improve the health status of CHIP children are delivered using a case management approach. A nurse provides health supervision and care coordination designed to decrease duplication of services, prevent trips to the emergency room, and teach families to use the health care system appropriately. CHIP improves the health of communities by promoting child and family health practices. **Family Support:** CHIP family support services guide families to the appropriate use of health and community resources. By reaching out to young children and their families, CHIP removes barriers to care, creating healthier children, families, and communities.

*Health and human service providers have come to rely upon CHIP to provide critically needed services to at risk children and their families that exceed the capacity of the other providers. Child Protective Services relies upon CHIP to serve children and monitor their home situations resulting in the prevention of future abuse or neglect.*

### **Central Point of Entry Program**

Since its inception ten years ago through a grant from the Williamsburg Community Health Foundation, the TOTS line has served as the central point of entry for families of young children seeking services and information to support the health, growth, and development of their young children. The TOTS line

addresses the need for a simple gateway to comprehensive services by calling only one number and receiving the help and information needed to be a successful parent. Research on brain development in the first three years of life places strong emphasis on this period as a critical period for optimal health and development. Lack of health care benefits, insufficient opportunities for quality infant and toddler care, and delays in obtaining prenatal care jeopardize the development of our youngest children. In addition, insufficient preparation and support for the difficult tasks of parenting may contribute to the high incidence of reported child abuse and neglect in our community. The 566-TOTS line provides that crucial link that, when provided early in a child's life, will prevent the need for more intensive and expensive services at school age. As the population has grown and changed, the TOTS line has expanded to offer a variety of services including a bilingual line for Spanish speaking families.

*The community has come to rely upon the TOTS line as the one place all parents can go to get critically needed information and services. This central point of entry has also allowed parents to access evaluation services for their children.*

### **COLONIAL COURT APPOINTED SPECIAL ADVOCATES (CASA)**

CASAs are accountable, by statute, for the following 5 responsibilities: 1. Investigating the case to which he is assigned to provide independent factual information to the court. 2. Submitting to the court of a written report of his investigation in compliance with the provisions of § 16.1-274. The report may, upon request of the court, include recommendations as to the child's welfare. 3. Monitoring the case to which he is assigned to ensure compliance with the court's orders. 4. Assisting any appointed guardian ad litem to represent the child in providing effective representation of the child's needs and best interests. 5. Reporting a suspected abused or neglected child pursuant to § 63.2-1509.

Colonial CASA has a comprehensive Advocate recruitment and training program. Colonial CASA volunteers undergo an initial screening interview, state background checks, a 36-hour training program and six hours of courtroom observation. New Advocate training consists of classroom sessions led by the Colonial CASA training team, and informative lectures by community professionals, including representatives from Child Protective Services & Foster Care, child development specialists, guardians *ad litem*, and our own Juvenile Court Judge. A CASA's education is ongoing. All Advocates are required to complete a minimum of 12 hours of in-service training each year. Colonial CASAs are trained to produce a concise written report that supplies the Court with factual information; specifically, a family assessment pertaining to family dynamics, progress towards completing court orders, and most importantly, recommendations regarding the placement of the child. This is achieved by personal interviews and in-depth record reviews. CASAs maintain a continuous relationship with the child/victim and the family in order to ensure complete compliance with all court orders. This responsibility continues until at least 6 months after the Court's resolution of each case. CASAs work (as volunteers) an average of 2 – 10 hours per week.

*Social Services has come to rely on CASA to provide evaluation and monitoring of children who are victims of child abuse and neglect as well as those in foster care. CASA is critical to insuring the full safety net of services are provided to our most vulnerable children. The services they provide far exceed the capacity of county Social Workers. Their ability to develop volunteer providers has made the county investment most worthwhile.*

### **HISTORIC TRIANGLE SENIOR CENTER**

#### **SENIOR ACTIVITIES**

The Activities component seeks to impact emotional, mental and spiritual health. Activities include Mah jong, bridge Instruction, bridge clubs, bingo, monthly trips, and quarterly socials, music jamming group, and stained glass classes. The Senior Volunteer Program provides seniors the opportunity to enrich their

lives through meaningful volunteer work, such as participating in the sewing group. Many of the senior center's activities are led by seniors. The Educational Component includes computer classes, exercise classes, gardening classes, health seminars, blood pressure screenings, retirement workshops, newsletters, annual health fair, computer instruction, safety seminars, and driver's education.

## **RIDES**

The RIDES program was developed as a collaboration of local area senior transportation providers. This project started as a coalition initiative, became a program of the HTSC, and began operations under the RIDES name on November 1, 2005. One of the participants in the collaborative effort formerly provided transportation to disabled residents as well as seniors, and the resulting RIDES coordinated transportation system is for seniors and disabled residents.

## **HOSPICE HOUSE OF WILLIAMSBURG**

Hospice House and Support Care offers non-medical assistance for individuals who are living with a life threatening illness and for those who love them. Hospice and palliative support helps the whole person: body, mind and spirit. Hospice or palliative support improves quality of life and offers access to care that is patient and family-centered. Those who are living with cancer, acute or chronic heart disease, pulmonary disorders or advanced neurological disorders often benefit from hospice or palliative support. Level of Care at home or at Hospice House is supportive. At Hospice House, as in the patient's own home, medical care continues to be coordinated by the Hospice nurse and personal physician.

## **HOUSING PARTNERSHIPS**

Housing Partnerships utilizes volunteer labor and local contributions to make emergency home repairs for low-income homeowners in its three jurisdiction service area. Typical repairs include handicap ramps, widening doorways for wheelchair access, and installing grab bars. Once a home has gone beyond the point that we can repair it we will work with the homeowner to demolish their existing house and build a new home on that lot. This program is run through the Housing Partnerships Funding Group, a sister agency that provides construction financing and can make low to no interest loans.

*The community has come to rely on Housing Partnership to help provide safe housing for those in need. They address safety issues which could result in referrals to Adult or Child Protective Services if not taken care of.*

## **PENINSULA AGENCY ON AGING**

Social workers work closely with other community agencies to collaboratively address and meet the needs of a senior. Partners include health departments, Alzheimer's Association, departments of social services, Meals on Wheels, Adult Protective Services, the Senior Center, RIDES, Olde Towne Medical Center, Faith in Action, the medical community and community groups. PAA's Care Coordination component and intake form are designed to prevent duplication with other service providers for the elderly. Assessment tools, approved by VDA (Virginia Department for the Aging), documents other services/agencies that a senior is utilizing. The results of Senior Services include; Balanced Nutritional Meal, Seniors can remain at home, Seniors are not hospitalized or institutionalized, Seniors are less isolated, Improved emotional and physical well-being, Caregivers are better able to manage, Prevention of elder abuse, Seniors' health does not decline as rapidly and they are helped to addresses the high cost of care for the elderly.

## **PENINSULA CENTER FOR INDEPENDENT LIVING**

**HOUSING:** The Center works with the participant and public/ private housing managers to locate housing which is accessible and suited to the participants needs. **ADVOCACY:** The Center provides assistance in resolving complaints in housing, education, employment and community programs. **INDEPENDENT LIVING COUNSELING:** The goal of Independent Living Counseling is based on the philosophy that a counselor with a disability is the best guide to independence. **INDEPENDENT LIVING SKILLS TRAINING:** (ILS)The purpose of the independent living skills training program is to provide participants with the basic skills in support of independent living goals.

## **RITA WELSH ADULT LITERACY PROGRAM (RWALP)**

RWALP, is the only program in the Greater Williamsburg Area that provides individualized, one-to-one tutoring for adults in reading, writing, and math, as well as English for speakers of other languages. The program also supports high school completion through the General Educational Development (GED) certificate examination and the External Diploma Program (EDP), an alternative to the GED. Volunteer tutors from the College of William & Mary and the larger community provide instruction at no charge\* to learners who score below a 7 on their assessment test.

## **UNITED WAY OF GREATER WILLIAMSBURG – INFORMATION AND REFERRAL SERVICES**

United Information and Referral is a central point in the community for individuals and families seeking assistance in crisis situations. I&R specialists collaborate daily with local churches, the Salvation Army and other health and human service agencies to ensure that clients' needs are met efficiently and without duplication of services. In addition, United Way Information and Referral is involved with the Homeless Coalition, the Senior Services Coalition, the Network for Latino People, Kids First Coalition, the Historic Triangle Substance Abuse Coalition, and the Food Assistance Network.

*Human Service organizations in the community rely heavily upon Information and Referral Services to be a central point of entry for most residents in need. Callers are screened and services are coordinated to prevent duplication. The United Way deals with many residents in need each day who may present themselves for county services if not for Information and Referral. They leverage funds from many other resources and refer residents to the appropriate county services after screening.*

## **WILLIAMSBURG AIDS NETWORK (WAN)**

WAN provides support in the areas of social services, medical and health care as well as emotional. They work with individuals in case management services to insure they have adequate housing, income, access to benefits, food, medical care, medication, and emotional support from friends, family, groups, and counselors. They provide testing and educational services.

## **WILLIAMSBURG AREA MEALS ON WHEELS**

Meals on Wheels is dedicated to providing hot nutritious noontime meals for those who are unable to obtain or prepare their own food. Their goals are for residents to achieve healthy living, nutritional well-being and independence. Hot affordable meals are delivered to anyone over the age of 18 who is unable to prepare meals for themselves, who are homebound or unable to shop. Services can be long or short term.

*If this program was not available vulnerable residents would have to be assisted by other human service organizations or county Social Services who would work to find alternative resources which could prove difficult.*

## **WILLIAMSBURG FAITH IN ACTION (WFIA)**

WFIA provides assistance with everyday tasks of life to the elderly, chronically ill and disabled. Services include but are not limited to transportation, respite care, friendly visiting, reassurance calls, grocery shopping, light housekeeping and yard work. The services are provided by trained volunteers. The services allow older adults to retain their independence and live in the community as opposed to needing congregate housing.

*County Social Workers rely heavily on the services of WFIA, they frequently refer the elderly and disabled for ongoing services that are much needed by the resident but which exceed to ability of Social Services to provide. WFIA provides services not available from other organizations and works closely to identify service needs and to avoid duplication.*

## **WILLIAMSBURG/JAMES CITY COUNTY COMMUNITY ACTION AGENCY**

### **GENERAL FUND**

Many low-income families have a reduced quality of life regarding their education, employment, housing and health. These funds provide the general and administrative funds that support the programs and services provided by the W-JCC Community Action Agency. These programs and services help to enhance the quality of life for low-income citizens, thereby enhancing the quality of life for the community at large. Some of the programs provided are Community Development, Community Development Organization, Cars for Work, Emergency Services, Fatherhood, Feed the Need, H.O.P.E. Project, Legal Outreach Program

### **WEATHERIZATION/HOUSING**

- Attic insulation
- Wall insulation
- Hot water tank wrap
- Water pipe wrap
- Plastic under the home
- Installation of Carbon Monoxide/Smoke/Fire detectors
- Safety inspection of appliances
- Inspection of heating and cooling equipment
- Glass replacement
- Door replacement (Outside Door)
- Patch wallboard (Outside Walls)
- Blower Door test to determine caulking and sealing requirements

### **NEIGHBORHOOD BASKETBALL LEAGUE (NBL)**

NBL is a program that provides a safe, fun environment that cultivates a sense of community through organized sports. The league strives to provide a program in which youth can succeed in all their endeavors by building on their strengths and developing their weaknesses.

**DRAFT****Office of Economic Development (OED) Vision Plan**

1. Traditionally existing industry visits have concentrated on a select number of larger employers. OED will expand visits to include smaller companies as well as larger retail centers and visits will be conducted year-round. The goal is for the Office to become a one-stop contact point for local businesses. In addition, OED will look for opportunities to attract companies affiliated with existing businesses.
2. As part of a more aggressive marketing approach, OED will work to increase awareness of the County's business advantages and expand marketing activities. Without reducing marketing activities toward larger industries, OED will increase efforts to attract smaller businesses, particularly ones in high-growth market segments, including technology, medical and government contractors. OED will begin converting all paper marketing materials to an electronic format and will expand the usage of the Office's website as a marketing tool.
3. Currently, the vast majority of projects (more than 90%) come to the County through the state and regional partnerships. By increasing direct contact with and by expanding marketing activities to include commercial brokers and developers, OED will work to reverse this trend, reducing reliance on outside organizations. Additionally, by expanding the Office's relationship with the Virginia Department of Business Assistance, the College of William and Mary, Thomas Nelson Community College, Virginia Employment Commission and other outside organizations, OED will increase opportunities for both existing businesses and potential new prospects.
4. As part of an overall Business-Friendly environment, OED will enhance its working relationship with other County Departments, including Development Management, thereby increasing communication and reducing confusion for businesses.
5. OED will look to identify opportunities to expand the County's Incentive Programs, including the possible creation of a Technology Zone and Tourism Zone. Additionally, beginning with the current Business to Business Directory, develop a new *Shop Locally* campaign that will assist in increasing awareness of local businesses, their goods and services. The goal will be to have consumers "think locally" for their business and personal needs/services.
6. OED will look for opportunities to expand the County's Business and Technology Incubator and will make certain that the businesses currently enrolled in the program know their importance to James City County. In addition, OED will look at the possibility of creating a regional incubator, in conjunction with the City of Williamsburg and York County.
7. In partnership with other County departments, OED will develop and implement a Sports Marketing Program to take advantage of the County's existing facilities and assist in generating additional revenue for local businesses.

# Financial Update

January 2011

# Total General Fund Revenues

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$159.8M	\$162.0M	\$160.9M	\$163.9M

- Total Revenues in FY11 are running about \$2.2M higher than budgeted
- Updated FY12 Revenues are now \$3.0M more than planned

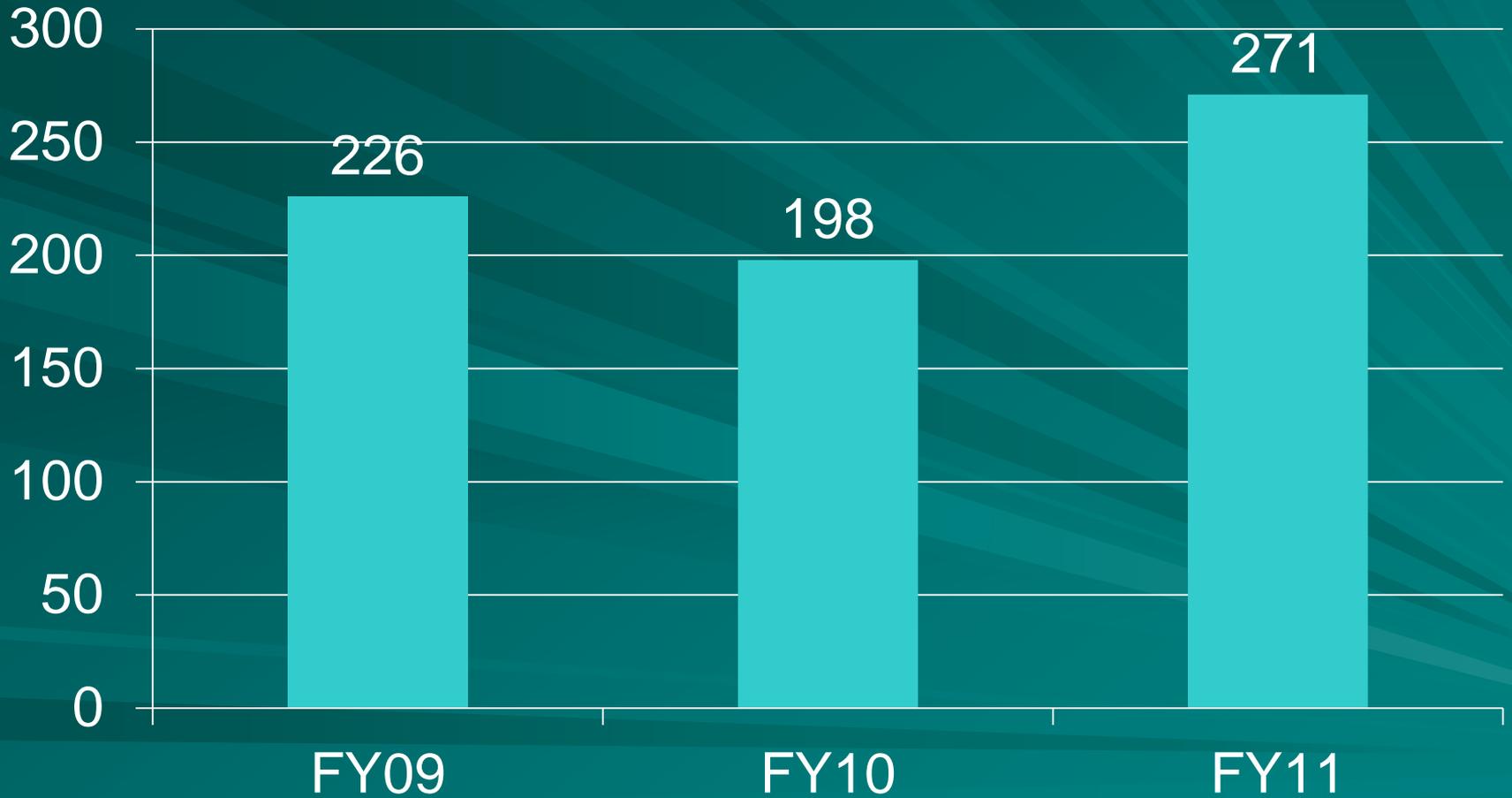
# General Property Taxes

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$106.2M	\$107.9M	\$107.0M	\$109.5M

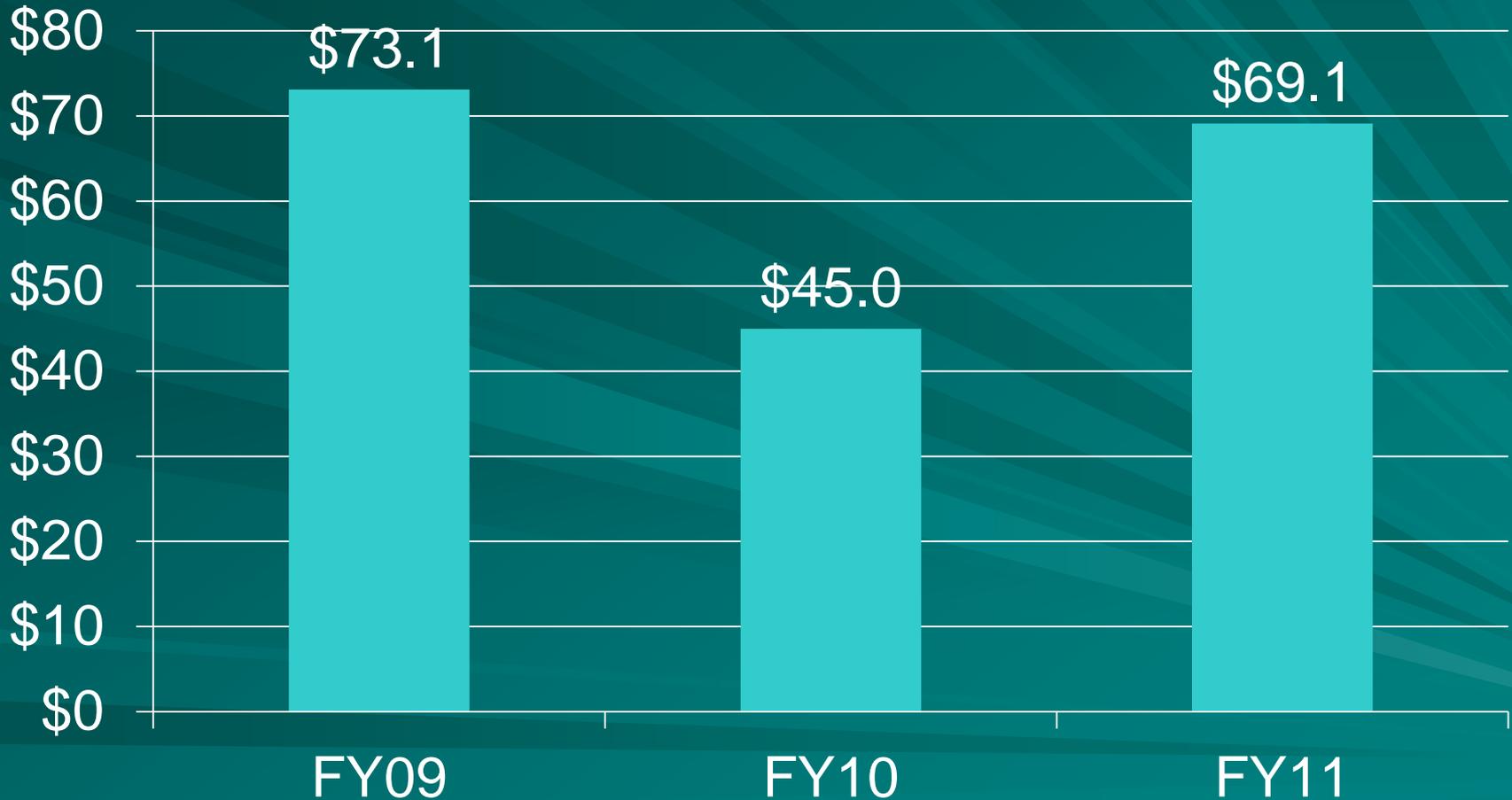
## ■ Increases in:

- Real Estate growth
- Personal Property values
- Machinery & Tools
- Public Service

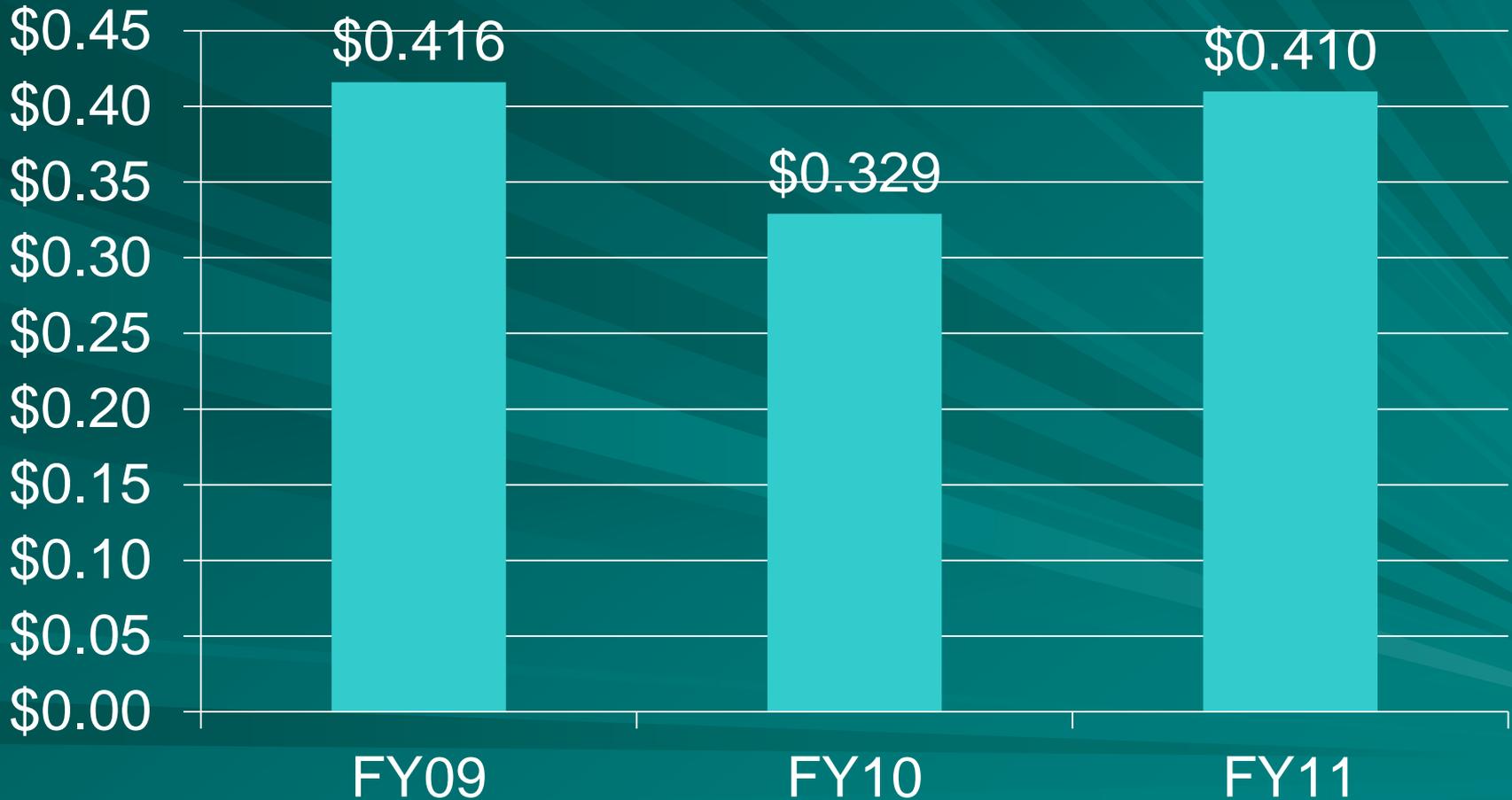
# New Construction Building Permits Issued July-Dec



# New Construction Building Permit Values July-Dec (in millions)



# Building Permit Revenue July-Dec (in millions)



# Building Related Revenues (in millions)



# Licenses, Permits and Fees

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$6.2M	\$6.3M	\$6.4M	\$6.4M

- Building Permits increased
- BPOL level with current year (down from plan)

# Other Local Taxes July-November (in millions)



# Local Taxes

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$18.2M	\$18.0M	\$18.4M	\$18.1M

- Sales Tax projection lowered
- Meals and Lodging flat
- Bank Franchise Fee increased

# State Revenues

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$23.4M	\$24.5M	\$23.3M	\$24.8M

- State Sales Tax for Education increased
  - \$900,000 for FY11
  - \$1.2M over FY12 Plan amount

# Charges for Current Services

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$5.0M	\$4.6M	\$5.1M	\$4.5M

- Recreation Revenue estimate decreases
  - \$400,000 for FY11
  - \$500,000 from FY12 Plan amount

# Recap

## Total General Fund Revenues

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
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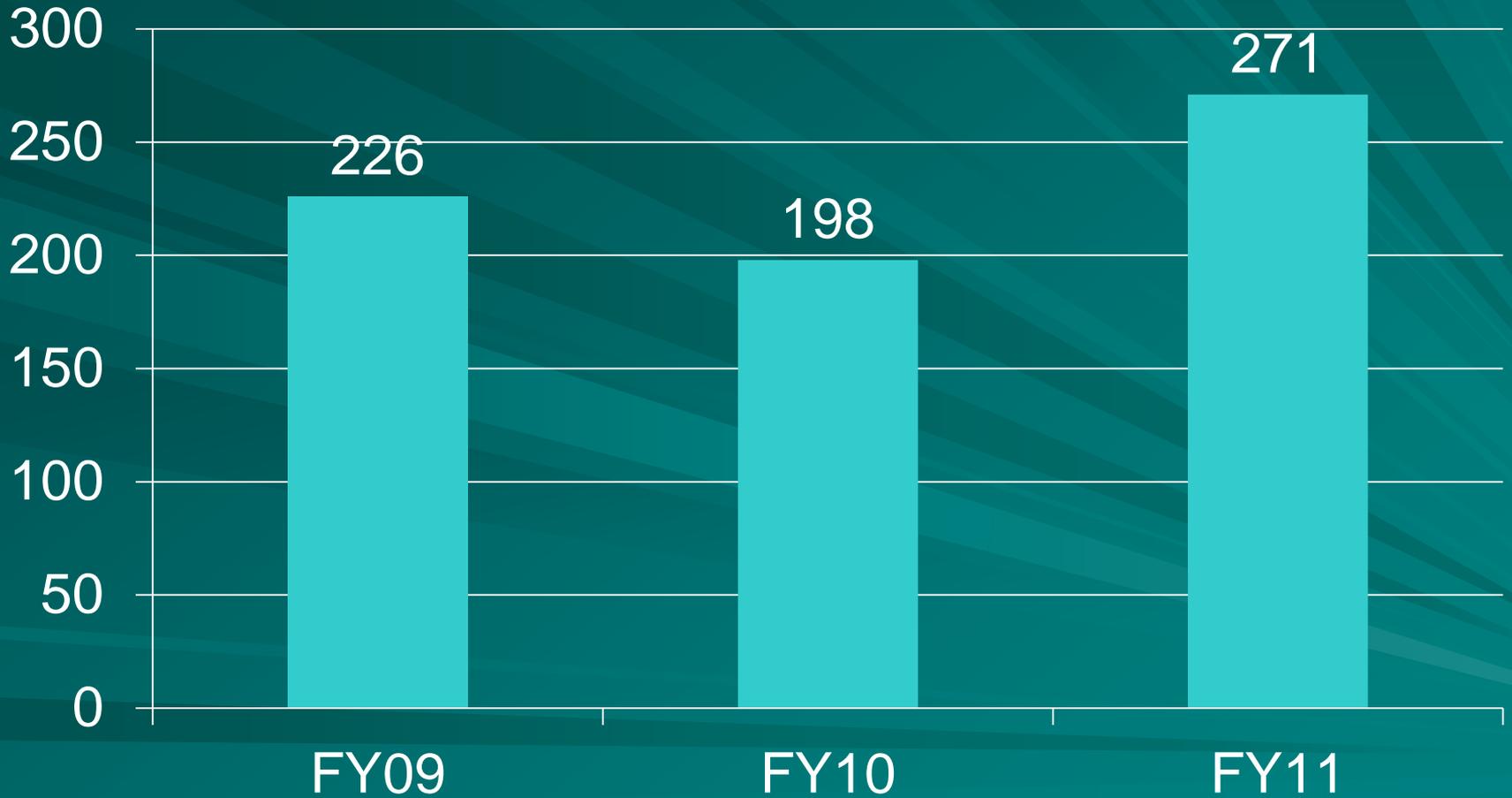
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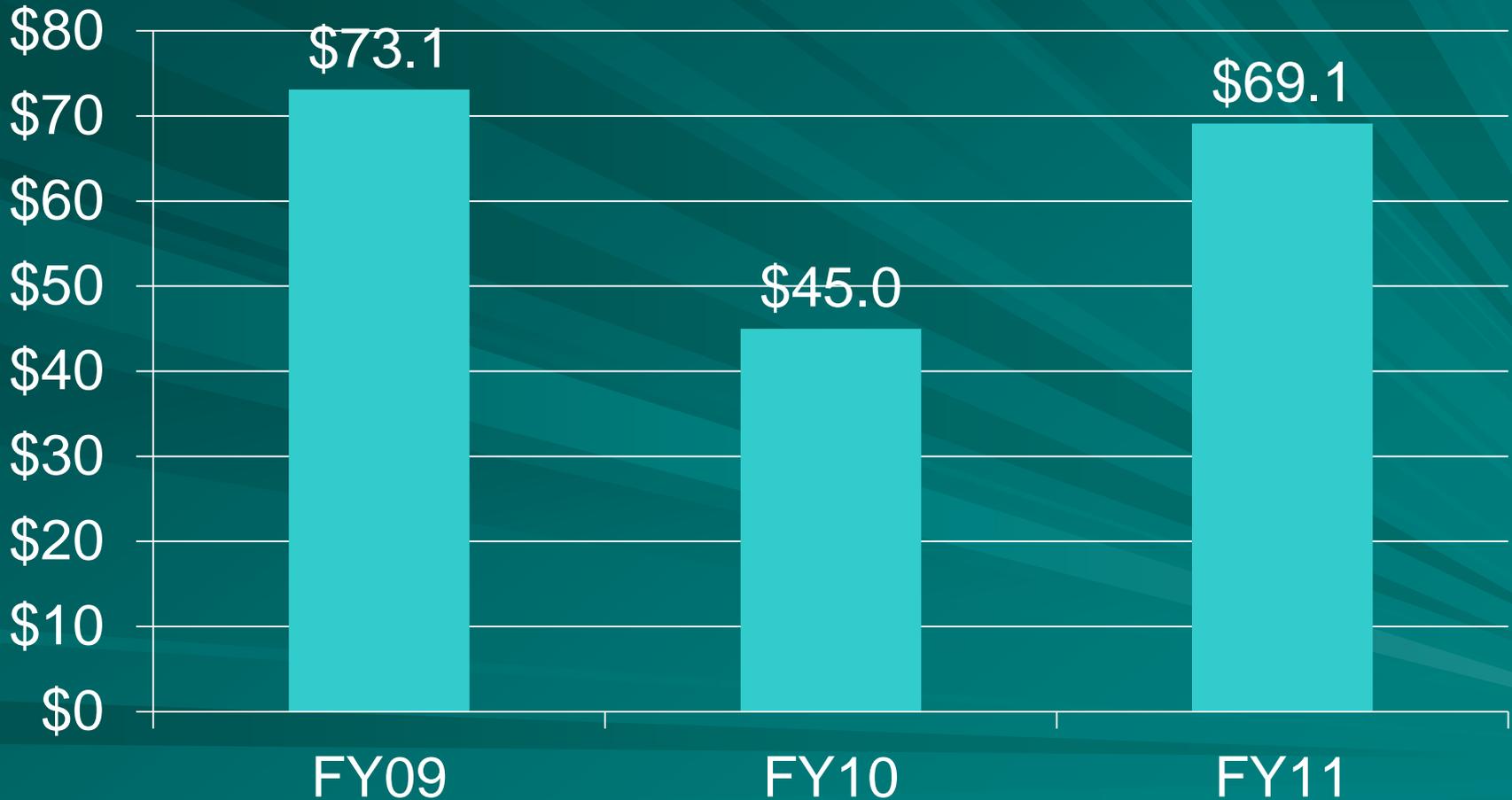
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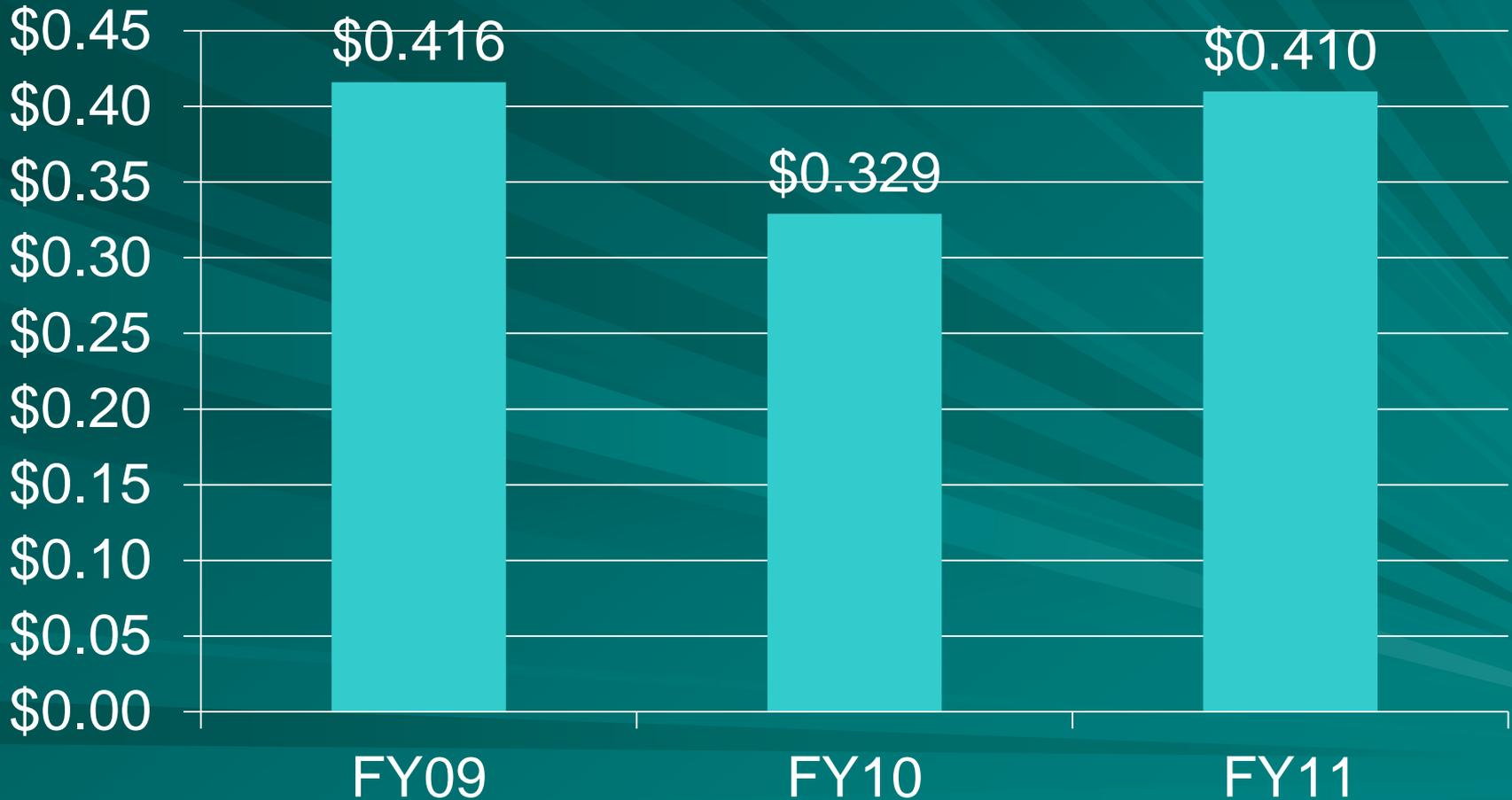
# New Construction Building Permits Issued July-Dec



# New Construction Building Permit Values July-Dec (in millions)



# Building Permit Revenue July-Dec (in millions)



# Building Related Revenues (in millions)



# Licenses, Permits and Fees

FY11 Budget	FY11 Estimate	FY12 Plan	FY12 Update
\$6.2M	\$6.3M	\$6.4M	\$6.4M

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- BPOL level with current year (down from plan)

# Other Local Taxes July-November (in millions)



# Local Taxes

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# Recap

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# Detailed Summary Revenues

	<u>FY 2011 Adopted</u>	<u>FY 2011 Projected</u>	<u>FY 2012 Plan</u>	<u>FY 2012 Proposed</u>
<b>B-2 General Property Taxes</b>	\$106,205,434	\$107,941,962	\$107,049,244	\$109,489,193
<b>B-4 Other Local Taxes</b>	18,215,000	18,005,000	18,370,000	18,080,000
<b>B-5 License, Permits and Fees</b>	6,241,250	6,321,250	6,396,250	6,380,250
<b>B-6 Fines and Forfeitures</b>	300,000	285,000	325,000	290,000
<b>B-7 Revenues from Use of Money and Property</b>	280,000	250,000	280,000	255,000
<b>B-8 Revenue from the Commonwealth</b>	23,390,237	24,473,342	23,302,804	24,775,804
<b>B-10 Revenue from the Federal Government</b>	7,000	5,766	7,000	6,500
<b>B-11 Charges for Current Services</b>	5,006,721	4,566,653	5,050,221	4,505,606
<b>B-12 Miscellaneous Revenues</b>	<u>153,700</u>	<u>120,900</u>	<u>153,700</u>	<u>142,700</u>
 <b>TOTAL REVENUES</b>	 <u><u>\$159,799,342</u></u>	 <u><u>\$161,969,873</u></u>	 <u><u>\$160,934,219</u></u>	 <u><u>\$163,925,053</u></u>

# 2012 REVENUE BUDGET

----- GENERAL PROPERTY TAXES -----	FY11	FY11	FY12	FY12	DIFF FROM FY11	
	ADOPTED	PROJECTED	PLAN	PROPOSED	\$	%
3110 REAL ESTATE	\$83,302,075	\$84,168,241	\$83,421,030	\$84,785,903	\$1,483,828	1.8%
3120 PERSONAL PROPERTY	14,590,859	14,984,759	15,310,714	15,890,790	1,299,931	8.9%
3122 PP-MOBILE HOMES	80,000	80,000	85,000	80,000	-	-
3125 PP-MACHINERY AND TOOLS	4,900,000	5,400,000	4,900,000	5,400,000	500,000	10.2%
3130 PUBLIC SERVICE	1,500,000	1,626,462	1,500,000	1,650,000	150,000	10.0%
3140 DELINQUENT R/E	900,000	800,000	900,000	800,000	(100,000)	(11.1%)
3150 DELINQUENT PP	300,000	275,000	300,000	275,000	(25,000)	(8.3%)
3153 DELINQUENT MOBILE HOMES	7,500	7,500	7,500	7,500	-	-
3155 PENALTIES	475,000	425,000	475,000	425,000	(50,000)	(10.5%)
3160 INT-DELINQUENT TAXES	150,000	175,000	150,000	175,000	25,000	16.7%
<b>GENERAL PROPERTY TAXES</b>	<b>\$106,205,434</b>	<b>\$107,941,962</b>	<b>\$107,049,244</b>	<b>\$109,489,193</b>	<b>\$3,283,759</b>	<b>3.1%</b>

# 2012 REVENUE BUDGET

----- OTHER LOCAL TAXES -----	FY11 ADOPTED	FY11 PROJECTED	FY12 PLAN	FY12 PROPOSED	DIFF FROM FY11	
					\$	%
3210 LOCAL SALES TAX	\$8,400,000	\$8,100,000	\$8,550,000	\$8,100,000	(\$300,000)	(3.6)%
3219 \$2 PER NIGHT ROOM TAX	675,000	675,000	675,000	675,000	-	-
3220 TRANSIENT OCCUPANCY TAX	1,800,000	1,790,000	1,800,000	1,800,000	-	-
3225 MEAL TAX	5,500,000	5,500,000	5,500,000	5,500,000	-	-
3230 DELINQUENT TAXES	25,000	25,000	30,000	30,000	5,000	20.0%
3240 DEEDS OF CONVEYANCE	275,000	290,000	275,000	300,000	25,000	9.1%
3260 BANK FRANCHISE FEE	340,000	450,000	340,000	475,000	135,000	39.7%
3280 RECORDATION TAXES	1,200,000	1,175,000	1,200,000	1,200,000	-	-
<b>OTHER LOCAL TAXES</b>	<b>\$18,215,000</b>	<b>\$18,005,000</b>	<b>\$18,370,000</b>	<b>\$18,080,000</b>	<b>(\$135,000)</b>	<b>(.7%)</b>

# 2012 REVENUE BUDGET

----- LICENSE, PERMITS AND FEES -----	FY11	FY11	FY12	FY12	DIFF FROM FY11	
	ADOPTED	PROJECTED	PLAN	PROPOSED	\$	%
3310 MOTOR VEHICLE LICENSES	\$130,000	\$130,000	\$130,000	\$130,000	-	-
3320 BUSINESS & PROF LIC	4,750,000	4,750,000	4,850,000	4,750,000	-	-
3321 BUSINESS LICENSE PENALTY	135,000	100,000	135,000	100,000	(35,000)	(25.9%)
3322 BUSINESS LICENSE INT	30,000	30,000	30,000	30,000	-	-
3325 UTILITY CONSUMPTION FEE	310,000	310,000	315,000	315,000	5,000	1.6%
3330 BUILDING PERMITS	625,000	750,000	675,000	800,000	175,000	28.0%
3340 PLANNING & ZONING FEES	100,000	100,000	100,000	100,000	-	-
3350 DOG LICENSES	40,000	30,000	40,000	34,000	(6,000)	(15.0%)
3370 SEPTIC TANK PERMIT FEES	2,000	2,000	2,000	2,000	-	-
3375 EROSION CONTROL FEES	100,000	100,000	100,000	100,000	-	-
3380 STORMWATER INSPECT FEE	19,250	19,250	19,250	19,250	-	-
<b>LICENSE, PERMITS AND FEES</b>	<b>\$6,241,250</b>	<b>\$6,321,250</b>	<b>\$6,396,250</b>	<b>\$6,380,250</b>	<b>\$139,000</b>	<b>2.2%</b>

# 2012 REVENUE BUDGET

FINES AND FORFEITURES	FY11 ADOPTED	FY11 PROJECTED	FY12 PLAN	FY12 PROPOSED	DIFF FROM FY11	
					\$	%
3410 FINE AND FORFEITURES	\$300,000	\$285,000	\$325,000	\$290,000	(\$10,000)	(3.3)%
<b>FINES AND FORFEITURES</b>	<b>\$300,000</b>	<b>\$285,000</b>	<b>\$325,000</b>	<b>\$290,000</b>	<b>(\$10,000)</b>	<b>(3.3%)</b>

# 2012 REVENUE BUDGET

REV FROM USE OF MONEY & PROP	FY11 ADOPTED	FY11 PROJECTED	FY12 PLAN	FY12 PROPOSED	DIFF FROM FY11	
					\$	%
3530 RENT	\$280,000	\$250,000	\$280,000	\$255,000	(\$25,000)	(8.9)%
<b>REV FROM USE OF MONEY &amp; PROP</b>	<b>\$280,000</b>	<b>\$250,000</b>	<b>\$280,000</b>	<b>\$255,000</b>	<b>(\$25,000)</b>	<b>(8.9%)</b>

# 2012 REVENUE BUDGET

----- REV FROM THE COMMONWEALTH -----	FY11	FY11	FY12	FY12	DIFF FROM FY11	
	ADOPTED	PROJECTED	PLAN	PROPOSED	\$	%
3603 RECORD. TAX DISTRIBUTION	\$321,485	\$321,485	\$321,485	\$321,485	-	-
3605 HB 599 PAYMENTS	1,368,428	1,368,533	1,229,699	1,229,699	(138,729)	(10.1%)
3606 DMV SATELLITE OFFICE	42,000	45,000	42,000	45,000	3,000	7.1%
3620 SALES TAX FOR EDUCATION	8,000,000	8,900,000	8,160,000	9,350,000	1,350,000	16.9%
3621 CAR RENTAL SALES TAX	70,000	50,000	70,000	70,000	-	-
3630 MOBILE HOME TAX COMMISSIONS	40,000	40,000	40,000	40,000	-	-
3635 ROLLING STOCK TAX	51,000	51,000	51,000	51,000	-	-
3650 P.P. TAX RELIEF FROM STATE	9,770,137	9,770,137	9,770,137	9,770,137	-	-
3660 SHARE OF EXPENSES- TREASURER	156,297	156,297	156,297	156,297	-	-
3661 SHARE OF EXPENSES-COMM OF REVENUE	158,019	158,019	158,019	158,019	-	-
3662 SHARE OF EXPENSES-GEN REGISTRAR	48,214	48,214	48,214	48,214	-	-
3663 SHARE OF EXPENSES-SHERIFF	672,788	672,788	654,084	654,084	(18,704)	(2.8%)
3664 SHARE OF EXPENSES-COMM ATTY	491,415	491,415	491,415	491,415	-	-
3665 SHARE OF EXPENSES-CLERK	445,019	445,019	445,019	445,019	-	-
3675 MEDICAL EXAMINER'S FEES	300	300	300	300	-	-
3678 COMMUNICATIONS SALES & USE TAX	1,600,000	1,800,000	1,520,000	1,800,000	200,000	12.5%
3681 WIRELESS E-911	150,135	150,135	140,135	140,135	(10,000)	(6.7%)
3695 COMMISSION OF ARTS	5,000	5,000	5,000	5,000	-	-
<b>REV FROM THE COMMONWEALTH</b>	<b>\$23,390,237</b>	<b>\$24,473,342</b>	<b>\$23,302,804</b>	<b>\$24,775,804</b>	<b>\$1,385,567</b>	<b>5.9%</b>

# 2012 REVENUE BUDGET

REVENUE FROM THE FED GOVT	FY11 ADOPTED	FY11 PROJECTED	FY12 PLAN	FY12 PROPOSED	DIFF FROM FY11	
					\$	%
3710 PAYMENT IN LIEU OF TAXES	\$7,000	\$5,766	\$7,000	\$6,500	(\$500)	(7.1)%
<b>REVENUE FROM THE FED GOVT</b>	<b>\$7,000</b>	<b>\$5,766</b>	<b>\$7,000</b>	<b>\$6,500</b>	<b>(\$500)</b>	<b>(7.1%)</b>

# 2012 REVENUE BUDGET

CHARGES FOR CURRENT SERVICES	FY11		FY12		DIFF FROM FY11	
	ADOPTED	PROJECTED	PLAN	PROPOSED	\$	%
3750 EXCESS FEES-CLERK	\$165,000	\$165,000	\$165,000	\$165,000	-	-
3755 COMM ATTY FEE-CIRCUIT CT	2,500	2,500	2,500	2,500	-	-
3760 SHERIFF, DEPUTY & JAIL FEES	160,000	140,000	165,000	140,000	(20,000)	(12.5%)
3762 POLICE FEES	10,000	4,000	10,000	4,000	(6,000)	(60.0%)
3765 LAND TRANSFER FEES	12,000	11,000	12,500	11,000	(1,000)	(8.3%)
3770 FEES FOR PLATS & MAPS	7,500	7,000	7,500	7,500	-	-
3775 BOARDING DOGS	500	300	500	500	-	-
3780 DELINQ TAXES-ADMIN FEES	75,000	50,000	75,000	50,000	(25,000)	(33.3%)
3790 FALSE ALARM FEES	3,000	2,000	1,000	2,000	(1,000)	(33.3%)
3794 ALS/BLS FEES	1,670,000	1,670,000	1,710,000	1,710,000	40,000	2.4%
3800 REC CENTER MEMBERSHIP	827,920	642,472	827,920	546,101	(281,819)	(34.0%)
3801 REC CENTER SINGLE FEES	64,700	55,845	64,700	47,468	(17,232)	(26.6%)
3802 PARK REVENUES	442,825	476,824	442,825	479,825	37,000	8.4%
3803 REC CENTER-VEND MACHINE	6,000	6,000	6,000	6,000	-	-
3804 JRCC HEADSTART RENT	11,820	11,820	11,820	11,820	-	-
3851 AFTER SCHOOL FEES	873,484	783,239	873,484	783,239	(90,245)	(10.3%)
3852 SPECIAL PROGRAMS	83,155	58,233	83,155	58,233	(24,922)	(30.0%)
3853 TRIPS & SPECIAL EVENTS	7,105	3,646	7,105	3,646	(3,459)	(48.7%)
3854 LEAGUES-FEES	54,500	47,040	54,500	47,040	(7,460)	(13.7%)
3856 DAY CAMP FEES	325,054	254,781	325,054	254,781	(70,273)	(21.6%)
3858 CLASS FEES	204,658	174,953	204,658	174,953	(29,705)	(14.5%)
<b>CHARGES FOR CURRENT SERVICES</b>	<b>\$5,006,721</b>	<b>\$4,566,653</b>	<b>\$5,050,221</b>	<b>\$4,505,606</b>	<b>(\$501,115)</b>	<b>(10.0%)</b>

# 2012 REVENUE BUDGET

----- MISCELLANEOUS REVENUES -----	FY11	FY11	FY12	FY12	DIFF FROM FY11	
	ADOPTED	PROJECTED	PLAN	PROPOSED	\$	%
3810 SALE OF CTY AUTO & EQUIP	\$50,000	\$30,000	\$50,000	\$50,000	-	-
3915 XEROX MACHINES	5,000	3,200	5,000	3,000	(2,000)	(40.0%)
3920 STREETLIGHTS & SIGNS	2,500	2,500	2,500	2,500	-	-
3925 CODE BOOKS & ORDINANCES	200	200	200	200	-	-
3930 COURT APPOINTED ATTYS	15,000	10,000	15,000	12,000	(3,000)	(20.0%)
3975 MISC REV & REFUNDS	65,000	65,000	65,000	65,000	-	-
3994 PARKING TICKETS	16,000	10,000	16,000	10,000	(6,000)	(37.5%)
<b>MISCELLANEOUS REVENUES</b>	<b>\$153,700</b>	<b>\$120,900</b>	<b>\$153,700</b>	<b>\$142,700</b>	<b>(\$11,000)</b>	<b>(7.2%)</b>